

# TPG Specialty Lending

JMP Securities Financial Services & Real Estate Conference

September 2014

Updated as of November 2014

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TSLX (NYSE)

# TPG Specialty Lending, Inc. ("TSL") Overview



Ticker	TSLX
Exchange	NYSE
Market Capitalization	\$907 million
Most Recent Quarterly Dividend	\$0.38 per share
Dividend Yield at NAV Per Share	9.7%
Net Asset Value Per Share as of 6/30/14	\$15.70

Note: Market capitalization as of 9/26/14; financial data as of 6/30/14

# Agenda

## I. Market Observations

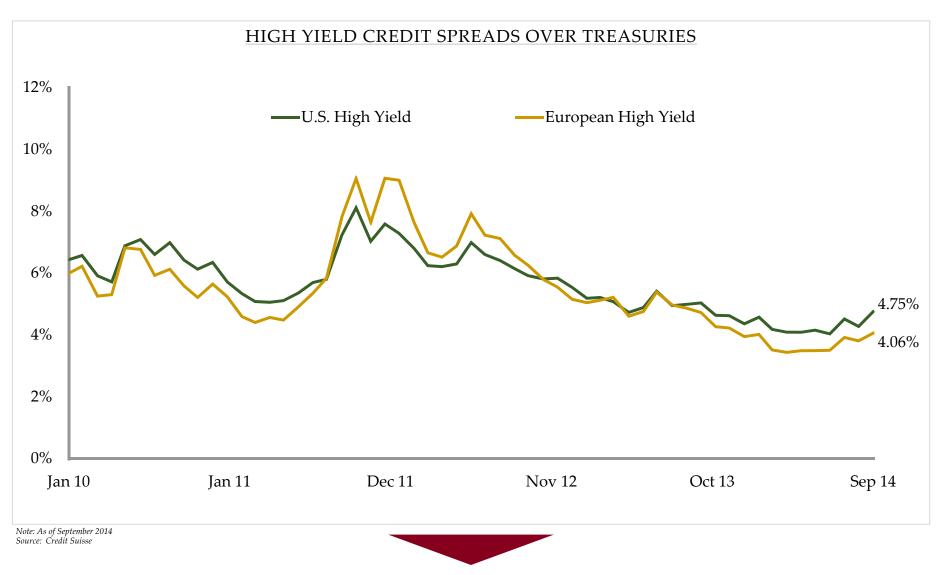
II. TSL Company Overview and Market Opportunity

III. Investment Strategy and Portfolio Overview

IV. Financial Highlights & Return on Equity

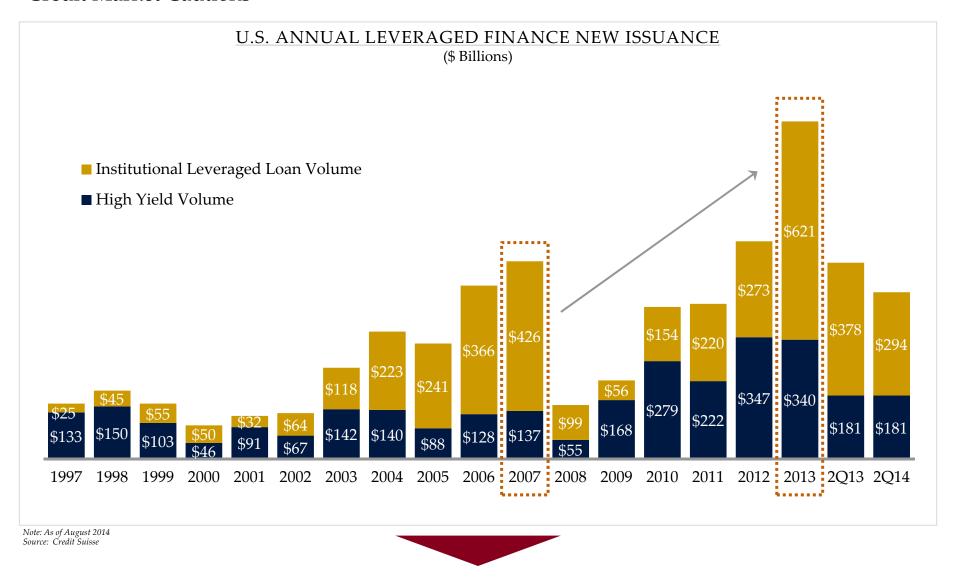
V. TSL Core Principles and Current Investment Themes

### **Credit Market Cautions**



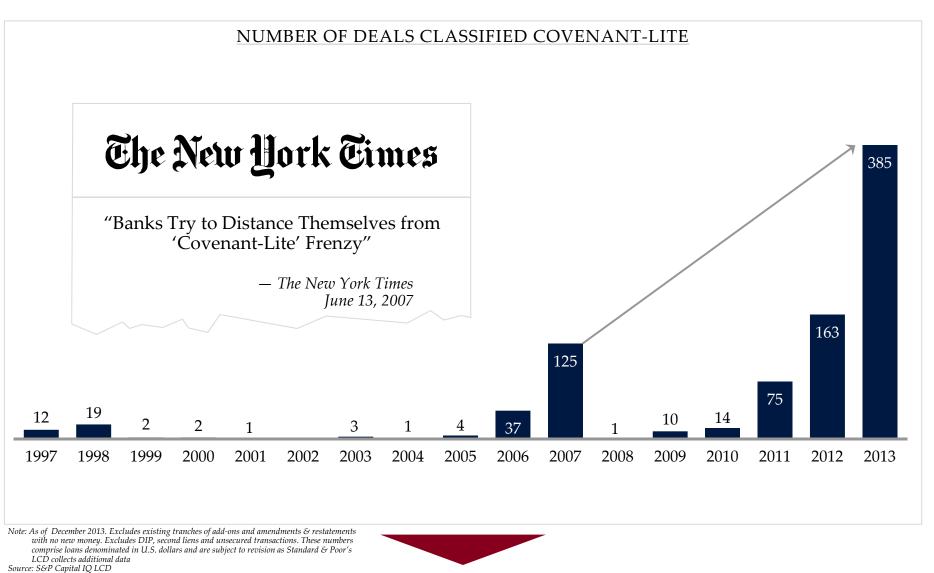
High yield credit spreads are near all-time lows

### **Credit Market Cautions**



Leveraged finance issuance was 1.7x higher in 2013 than in 2007

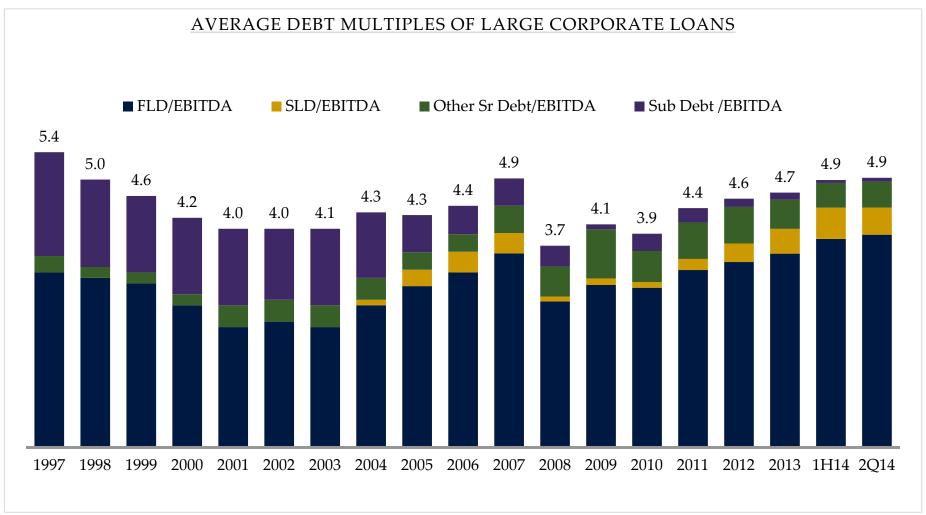
### **Credit Market Cautions**



Covenant-lite issuance was 3.0x higher in 2013 than in 2007

► TSLX (NYSE)

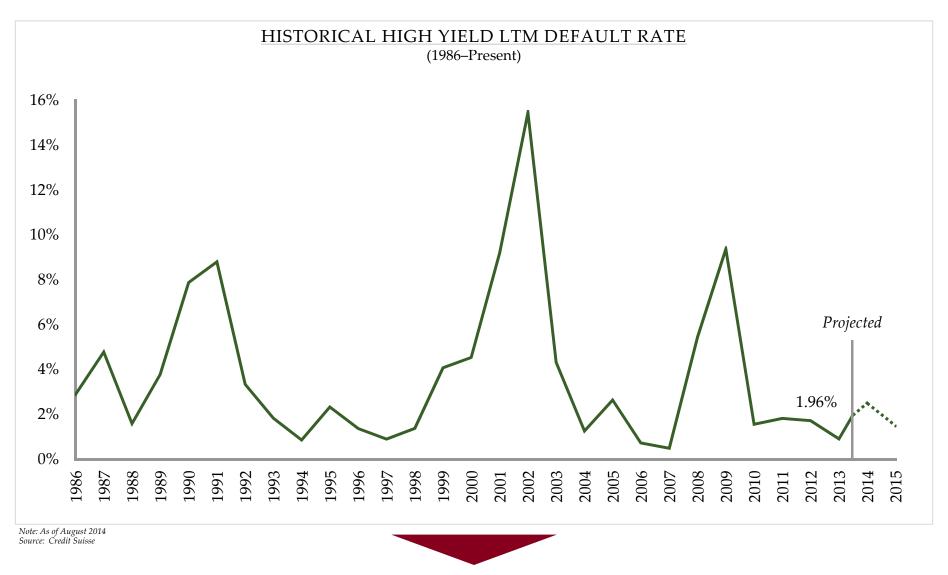
### **Credit Market Cautions**



Note: As of August 2014. Defined as issuers with EBITDA of more than \$50M. Prior to 2011, media and telecom deals were excluded. EBITDA adjusted for prospective cost savings or synergies Source: S&P Capital IQ LCD

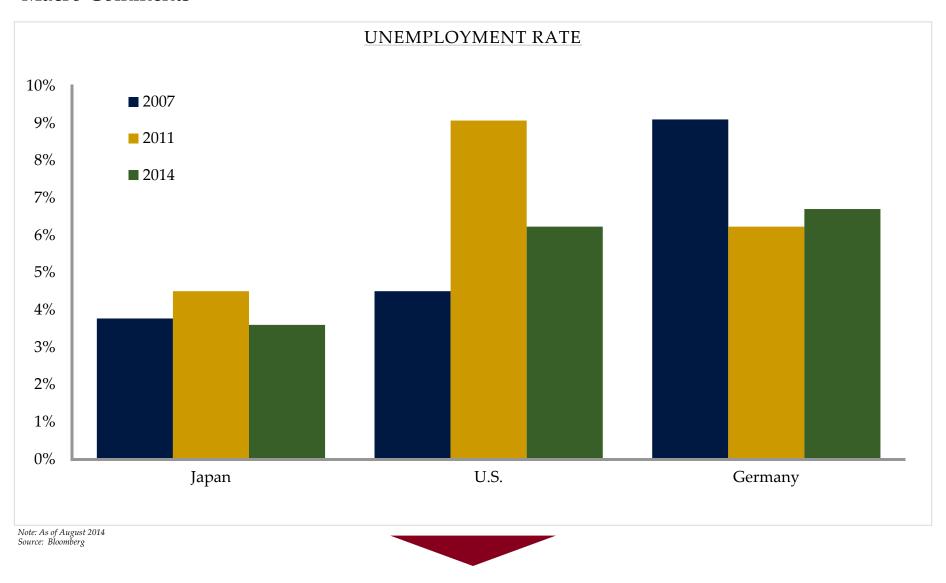
Leverage multiples have returned to 2007 levels

### **Credit Market Cautions**



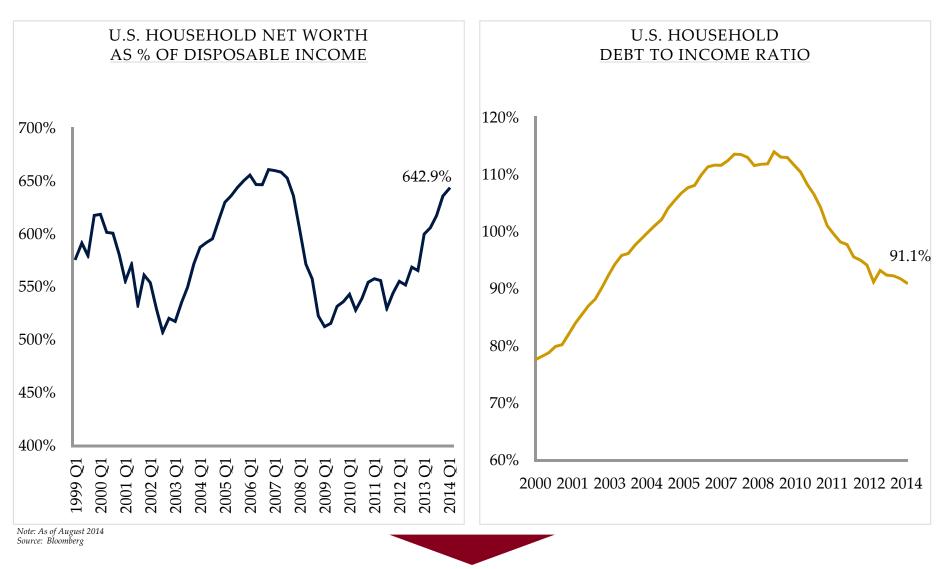
Near record low default rates and projected to stay low

## **Macro Comments**



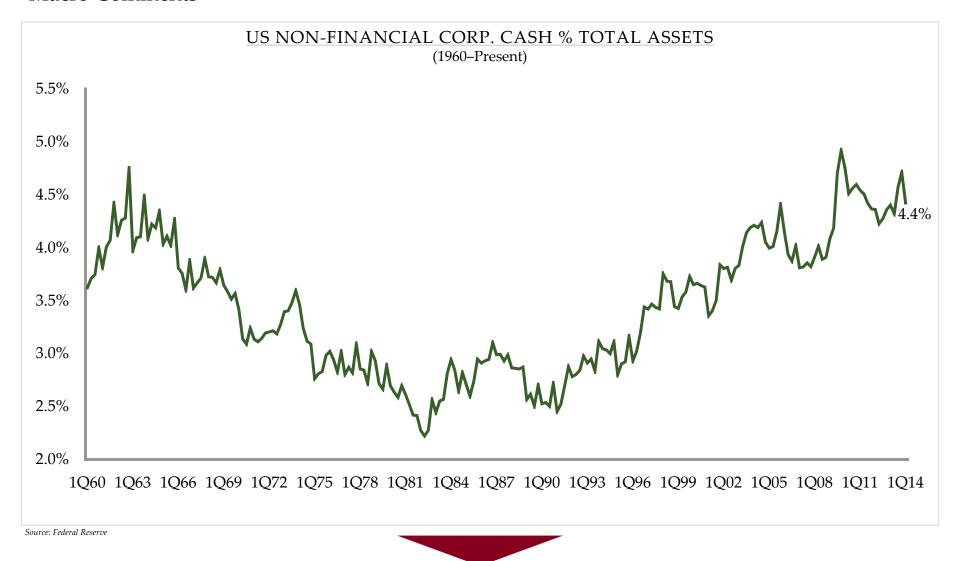
Unemployment has declined from peak levels

### **Macro Comments**

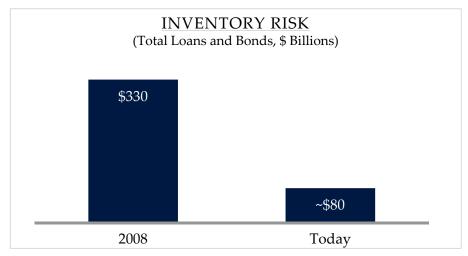


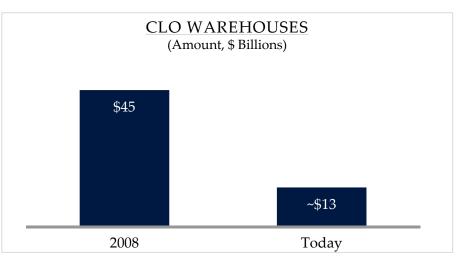
Consumer balance sheets have improved

### **Macro Comments**

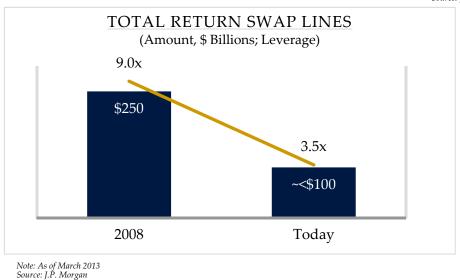


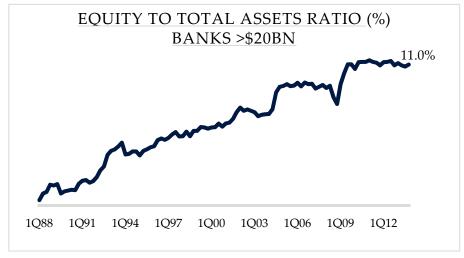
Corporate balance sheets are healthy





Note: As of March 2013 Source: J.P. Morgan





Source: Federal Reserve Bank of St. Louis

Keep an eye on the plumbing in credit markets

# **Economic Cycle Observations**

	YEARS SINCE START OF CYCLE											
1	2	3	4	5	6	7	8	9	10	11	Peak to Trough % Change in S&P	
1982	1983	1984	1985	1986	1987	1988	1989	1990			+250%	
1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	+350%	
2002	2003	2004	2005	2006	2007	2008					+100%	
2009	2010	2011	2012	2013	2014	?	?	?			+195% so far <sup>1</sup>	

<sup>(1)</sup> As of September 2014 Note Trough-to-Peak % Change in S&P during the respective periods Source: Bloomberg

► TSLX (NYSE)

# Agenda

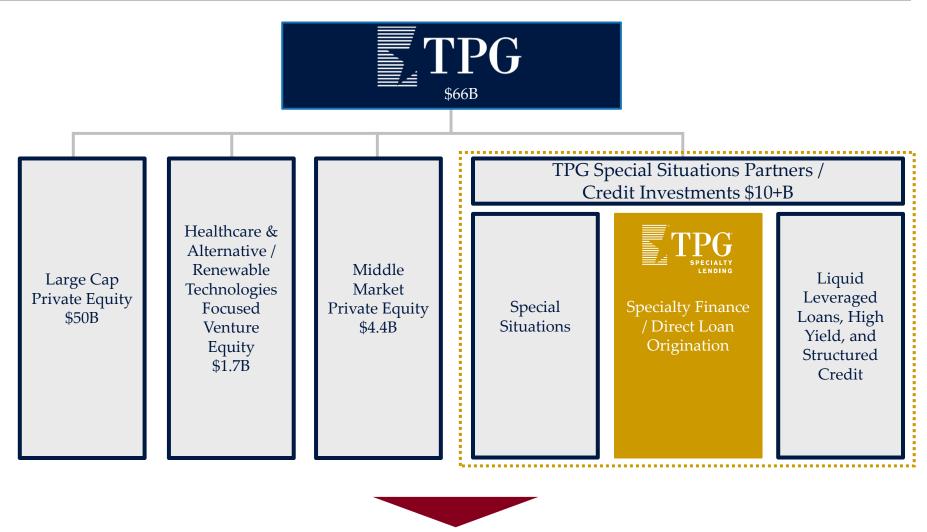
I. Market Observations

## II. TSL Company Overview and Market Opportunity

III. Investment Strategy and Portfolio Overview

IV. Financial Highlights & Return on Equity

V. TSL Core Principles and Current Investment Themes



- TSL sits within the TPG Special Situations Partners (TSSP) platform, the \$10+ billion dedicated credit and special situations platform of TPG, a \$66 billion global asset manager
- TSL is the first-stop channel for directly originated, U.S. middle market credit opportunities

### Overview

3Q10

TSL and TSL

Advisers

formed

- Specialty finance company focused on lending to middlemarket companies
- Operates as an externally managed business development company
- Leading platform with proprietary, directly originated deal flow
- Disciplined investment strategy, underwriting process, and active asset management
- ▶ Total of 23 dedicated professionals, 17 dedicated investment professionals. Ratio of 2:1 two portfolio companies per investment professional

\$184

4Q11

\$99

3Q11

First

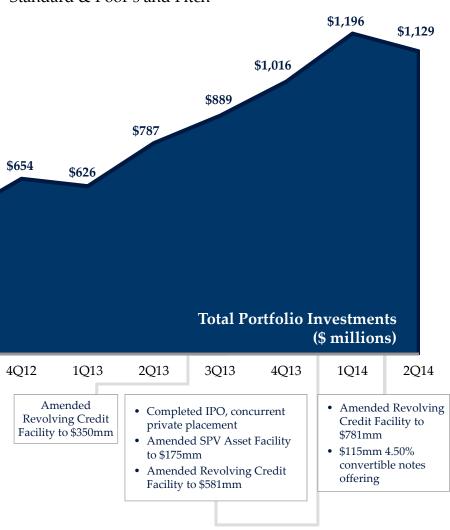
investment

2Q11

**BDC** 

election

- ▶ Senior executives of TSSP and TPG own a significant stake in TSLX approx. 5.2% of outstanding stock
- ▶ Investment grade credit ratings from both Standard & Poor's and Fitch



TSLX (NYSE)

\$511

3Q12

Established

Revolving Credit

Facility - \$200mm

\$410

2Q12

\$327

1Q12

Established SPV

Asset Facility -

\$100mm

First 10-K filed with

the SEC

## TSL Competitive Advantages

### Leading Platform and Proprietary Deal Flow

- ▶ 17 dedicated investment professionals
- ▶ Leverage resources of TPG and TSSP
- Approximately 90% of investments are directly originated
- ▶ Investment grade credit ratings from S&P (BBB-) and Fitch Ratings (BBB-)

### **Experienced Management Team**

- 8 managing directors at adviser with over 160 years of collective experience as commercial dealmakers
- Senior team built and managed Goldman Sachs Specialty Lending Group from its inception in 2003 through 2009
- Operating as a BDC since 2011



### Disciplined Investment Process

- Focus on highest risk-adjusted returns, not highest absolute return
- ▶ Identify attractive relative values across the middle-market by leveraging TSSP and TPG
- ▶ Robust and active management of investments that informs the underwriting activities

### Aligned Investment Professionals

- ▶ Sourcing and underwriting in separate functions
- ▶ Compensation structure based on returns, not on volume of loans originated
- ▶ TPG senior management support and ownership alignment

### Existing Senior, Floating Portfolio w/ Strong Yields

- ▶ Invested in 31 companies with a weighted average yield of 10.5% at amortized cost
- ▶ 86% first lien, 99% secured, 98% floating rate
- ▶ 99% of debt investments have call protection

## Banks' Participation in the Loan Market

#### Commercial Bank Loan Market Trends Leveraged Lending Guidance Bank participation in leveraged loan market O4 2013-March 2013 Spring 2014 2012-2013 US FDIC insured commercial banks Q1 2014 80% 11 Regulators Note Ultimately Moving to ... Issue Revised Concern On ... Aiming to "Deter" a "No Expectations" Leveraged Lending Underwriting Criticized Loans... 10 Guidance... Policy Standards Bank market share (% of total) FRB / OCC / FDIC · Regulators issue the • "We're **looking to** "On new issuance, we note concerns about Revised Guidance **deter** the origination have a 'no exceptions US FDIC banks (000s) of criticized or belowweakening policy' standard loans" underwriting The Guidance included standards, citing that several Agencies are "while leveraged recommendations for • "The impact on private "continuing to lending declined the banks focused on equity, a significant evaluate the need" to during the crisis, underwriting driver of what we see make publicly volumes have since standards, risk limits, available a document as risky practices, is an increased and pipeline management clarifying the intended consequence prudent underwriting and internal risk guidelines of our actions... we practices have standards certainly hope to 20% deteriorated" change bad practices and remove the The Guidance also Announce review of extraordinary froth noted that leverage that's experienced at 2001 Interagency "in excess of 6x... the peak of a credit Guidance on raises concerns for cycle" Leveraged Lending most industries 1997 2000 2003 2006 Source: Goldman Sachs Note: Represents reported number of commercial banking institutions insured by FDIC as of

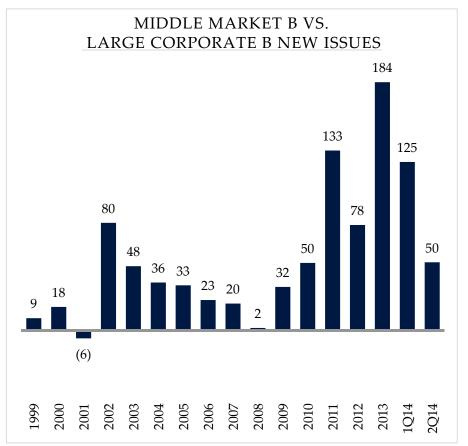
- Decreasing number of banks; bank loan volumes are depressed
- Remaining banks have contracted their lending to middle market companies, particularly given recent regulatory changes such as Basel III, risk retention requirements, and recent guidance on leveraged lending

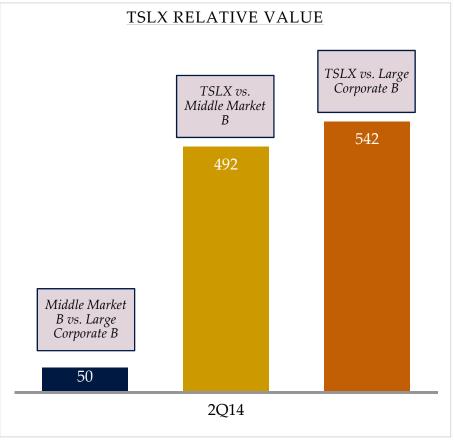
TSLX (NYSE)

Source: Federal Deposit Insurance Corporation, S&P as of 12/31

## Relative Value in the Middle Market

### Spread with Floor Benefit Differential in BPS





Note: Middle market defined as issuers with EBITDA of \$50 million or less and large corporate defined as issuers with EBITDA greater than \$50 million. Past performance is not necessarily indicative of future results. Source: S&P Capital IQ LCD New Issue MMB and LCB spreads with floor benefit



The size premium for "B" risk is 50bps and 52bps for all institutional new loan volume. There is an observable illiquidity premium in private credit (492bps vs TSLX investments made in 2Q14)

### Middle Market Conundrum

### Risks

- You write call options
- Asymmetrical return profile
- Lack of liquidity in underlying security
- Capital formation in the strategy
- Performance varies by manager

## TSL Mitigants

- Disciplined investment process led by experienced team
- Private equity style due diligence, dedicated team, and access to TSSP and TPG platform resources
- Moving the call option out of the money– 99% of the debt portfolio has call protection
- Disciplined asset management routines and culture of "re-underwriting risk"
- Weighted average of 2.9 financial covenants per underlying security
- Mitigate illiquidity risk by constructively addressing credit concerns with counterparties

Note: As of 6/30/14

Managing the Opportunity Set

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## TSL Investment Strategy and Portfolio Composition

# Value Proposition for our Borrowers

- ▶ Fully committed financing solutions / ability to syndicate large transactions
- ▶ Ability to hold large position sizes
- ▶ Flexible, long term capital / ability to grow with borrowers
- Understanding of business / speed and certainty of execution

Target Investments

- ▶ Core focus on investing in middle-market loans to U.S. based companies
  - Target EBITDA: \$10 million to \$250 million, with a core focus on \$50 million and below
  - As of 6/30/14 portfolio weighted average EBITDA: \$30 million
- ▶ Targeting average investment hold size of \$30 million to \$70 million

# Strong Documentation

- Weighted average of 2.9 key financial covenants per credit agreement
- ▶ Effective voting control on 92% of debt investments

## Geography

- ▶ Primarily US domiciled
- ▶ Opportunistic investments in borrower-friendly jurisdictions outside the US

## Non-Accruals / Loss Rate

- No realized investment losses to date
- ▶ No investments on non-accrual as of 6/30/14

Note: By fair value of investments as of 6/30/14, unless otherwise noted

Drive Strong Risk-Adjusted Returns

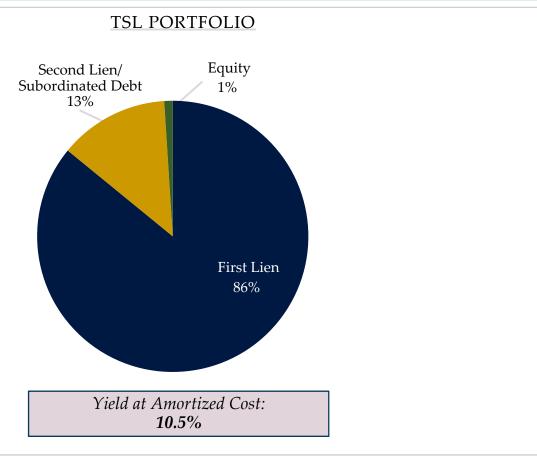
Eully-Dedicated
Originations
Platform

Disciplined
Sector
Approach

4 Maintain a Low Volatility Portfolio

5) Focused Risk Management

## Risk-Adjusted Returns



Note: As of 6/30/2014



Drive Strong Risk-Adjusted Returns

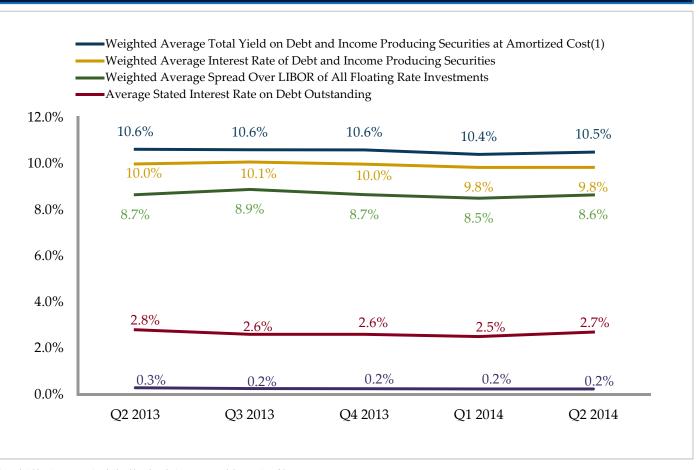
2 Fully-Dedicated Originations Platform

3) Disciplined Sector Approach

4 Maintain a Low Volatility Portfolio

[5] Focused Risk Management

## Risk-Adjusted Returns



 $(1) \ Total\ yield\ on\ investments\ is\ calculated\ based\ on\ the\ interest\ rate\ and\ the\ accretion\ of\ OID$ 

Net investment margin has been stable... the benefit of direct originations

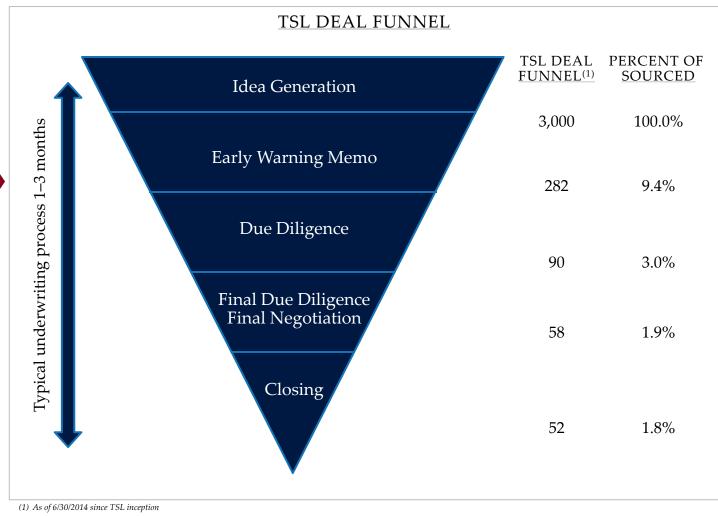


Fully-Dedicated Originations Platform

Disciplined
Sector
Approach

Maintain a
Low Volatility
Portfolio

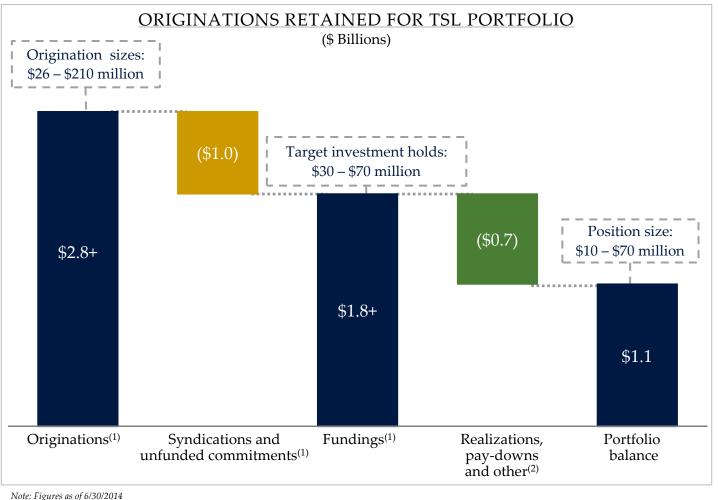






Disciplined portfolio construction; closed investments represent ~1.8% of deals sourced since inception

Fully-Dedicated Originations Platform

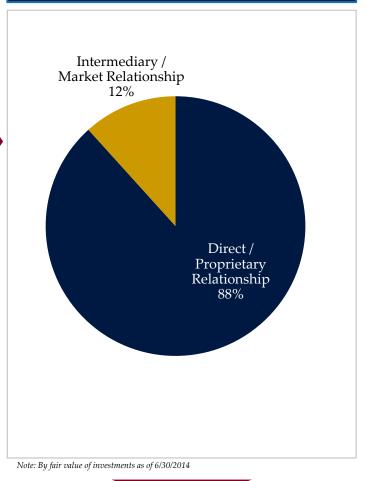


- (2) Pay-downs include amortization of term loans and revolver pay-downs; other reflects the difference between the basis of fundings (par value) and portfolio balance (fair value as of 6/30/2014, plus cost basis for new investments, less pay-downs since quarter-end)

TSL is a major player with the ability to originate large transactions and syndicate to the right hold size

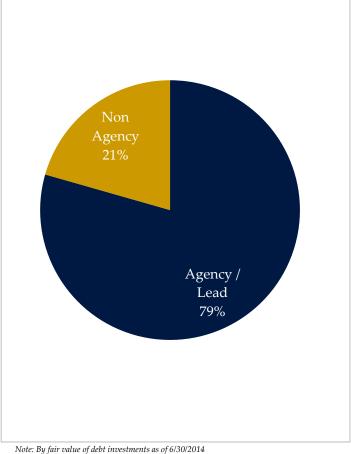
- Fully-Dedicated Originations Platform

## Sourcing



88% sourced away from Wall Street

## Agency





TSL holds agency / lead position in 79% of portfolio debt investments

Drive Strong Risk-Adjusted Returns

(2) Fully-Dedicated Originations Platform

Disciplined
Sector
Approach

4) Maintain a Low Volatility Portfolio

5) Focused Risk Management













Notes: Portfolio companies since inception through 6/30/14. Industry classifications based on end-market rather than by the products or services directed to those end-markets

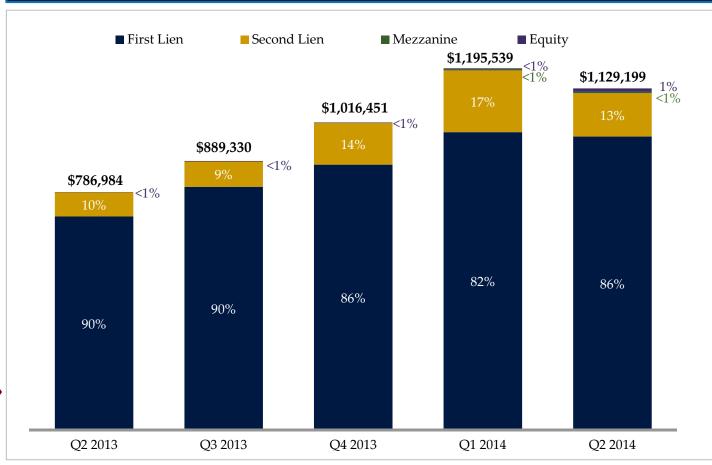
► TSLX (NYSE)



- 2 Fully-Dedicated Originations Platform
- Disciplined Sector Approach
- Maintain a
  Low Volatility
  Portfolio

Focused Risk Management

## Asset Mix



Note: By fair value of investments



99% of the portfolio is secured



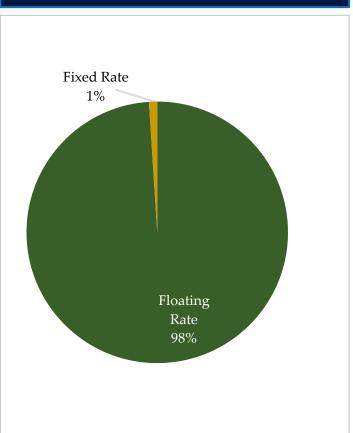
2 Fully-Dedicated Originations Platform

Disciplined Sector Approach

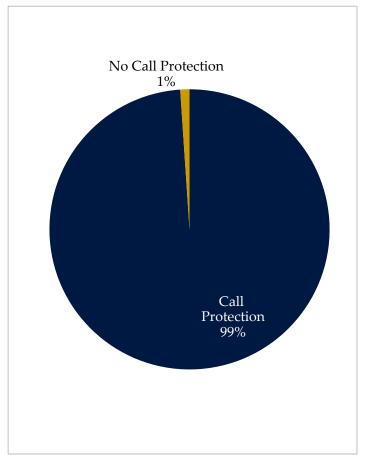
Maintain a
Low Volatility
Portfolio

Focused Risk Management

## Yield Protection



## Call Protection



Note: By fair value of debt investments as of 6/30/2014



Mitigating non-credit (interest rate and reinvestment) risks

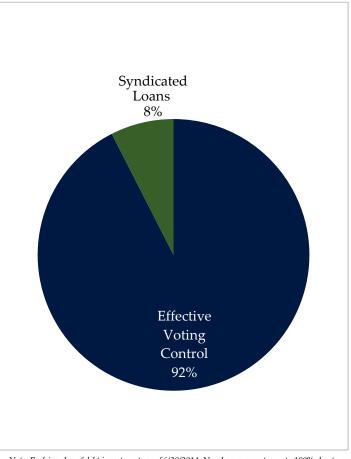
1) Drive Strong Risk-Adjusted Returns

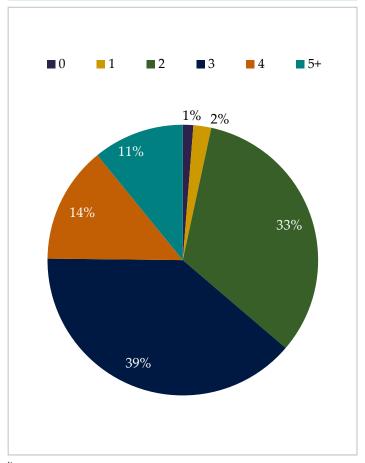
- 2 Fully-Dedicated Originations Platform
- 3 Disciplined Sector Approach
- Maintain a
  Low Volatility
  Portfolio

(5) Focused Risk Management

### Control







Note: By fair value of debt investments as of 6/30/2014. Numbers may not sum to 100% due to rounding



92% of portfolio has effective voting control



~2.9 weighted average covenants per transaction

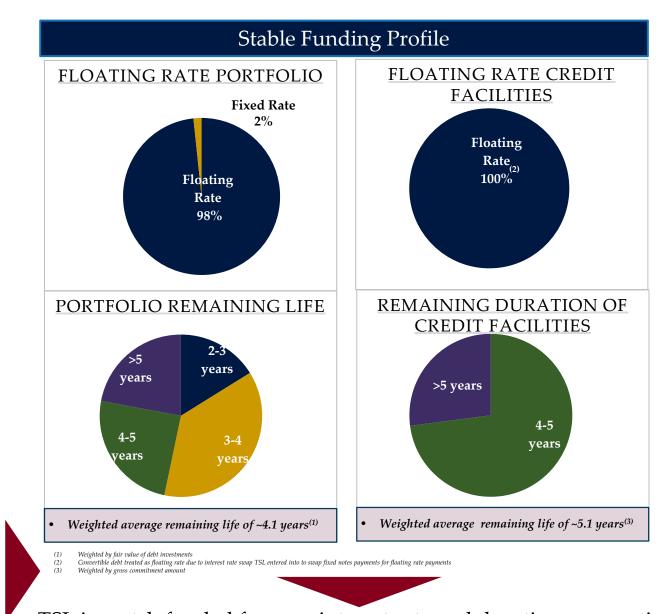
1) Drive Strong Risk-Adjusted Returns

2 Fully-Dedicated Originations Platform

3) Disciplined Sector Approach

Maintain a Low Volatility Portfolio

Focused Risk Management



TSL is match funded from an interest rate and duration perspective

1 Drive Strong Risk-Adjusted Returns

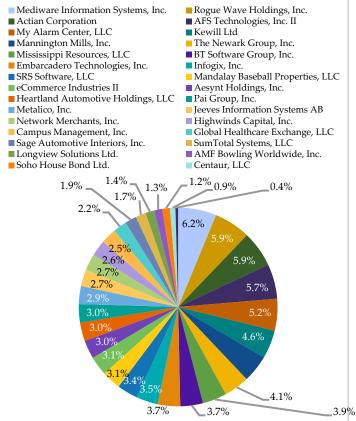
2 Fully-Dedicated Originations Platform

(3) Disciplined Sector Approach

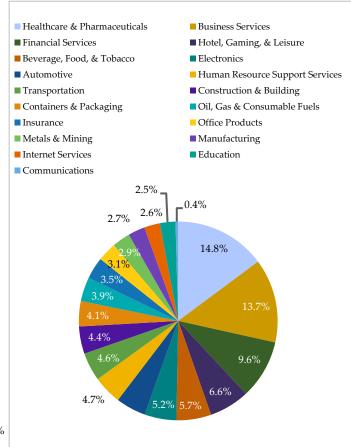
4) Maintain a Low Volatility Portfolio

Focused Risk Management

## Borrower Diversification



## **Industry Diversification**



Note: Numbers may not sum to 100% due to rounding Based on fair value of investments as of 6/30/14

Diversity across borrower and industry concentrations

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# Financial Highlights

(Dollar amounts in thousands, except per share data; per share data is based on weighted average shares outstanding during the period, except as otherwise noted)

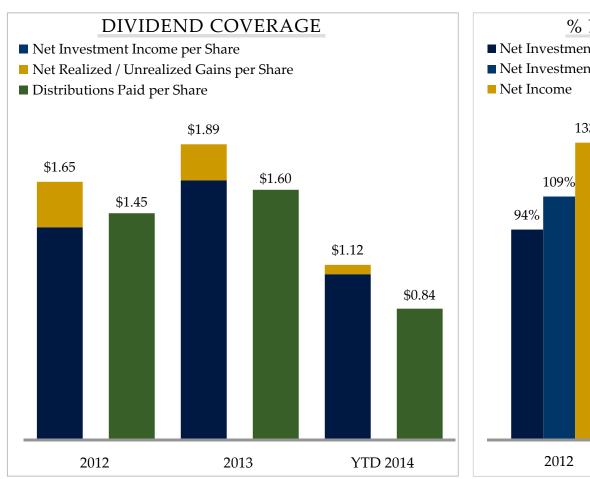
	Q2 2013	Q3 2013	Q4 2013	Q1 2014	Q2 2014
Net investment income per share <sup>(1)</sup>	\$0.37	\$0.42	\$0.46	\$0.51	\$0.55
Net realized and unrealized gains per share <sup>(1)</sup>	\$0.04	\$0.05	\$0.11	\$0.10	(\$0.04)
Net income per share <sup>(1)</sup>	\$0.41	\$0.47	\$0.57	\$0.61	\$0.51
Net asset value per share <sup>(1)</sup>	\$15.29	\$15.35	\$15.52	\$15.51	\$15.70
Distributions paid per share <sup>(1)</sup>	\$0.40	\$0.40	\$0.40	\$0.47	\$0.38
Distributions paid per share (ending shares) <sup>(1)</sup>	\$0.40	\$0.38	\$0.40	\$0.38	\$0.38
Net Assets	\$526,547	\$561,089	\$574,696	\$804,755	\$837,426
Total Debt	\$378,973	\$338,267	\$432,267	\$402,077	\$296,392
Debt to Equity at Quarter-End	0.72x	0.60x	0.75x	0.50x	0.35x
Average Debt to Equity <sup>(2)</sup>	0.42x	0.51x	0.68x	0.73x	0.43x

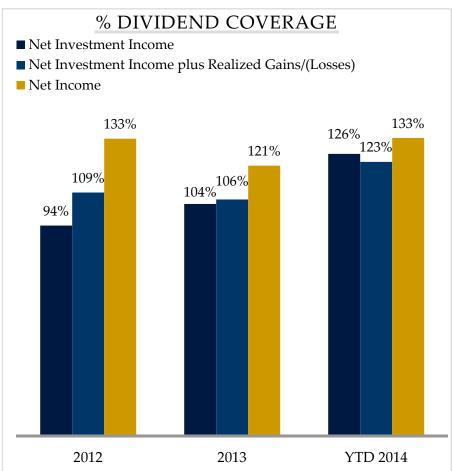
<sup>(1)</sup> The indicated amounts have been retroactively adjusted for the stock split which was effected in the form of a stock dividend. On December 3, 2013, the Board approved a stock split in the form of a stock dividend pursuant to which the Company's stockholders of record as of December 4, 2013 received 65.676 additional shares of common stock for each share of common stock held. The Company distributed the shares on December 5, 2013 and paid cash for fractional shares without interest or deduction. The Company has retroactively applied the effect of the stock split to the financial information presented herein by multiplying numbers of shares outstanding by 66.676 and dividing per share amounts by 66.676

<sup>(2)</sup> Daily average debt outstanding during the quarter divided by daily average net assets during the quarter. Daily average net assets is calculated by starting with the prior quarter end net asset value and adjusting for capital activity during the quarter (adding capital calls / DRIP contributions)

# Financial Highlights

(Dollar amounts in thousands, except per share data; per share data is based on weighted average shares outstanding during the period)





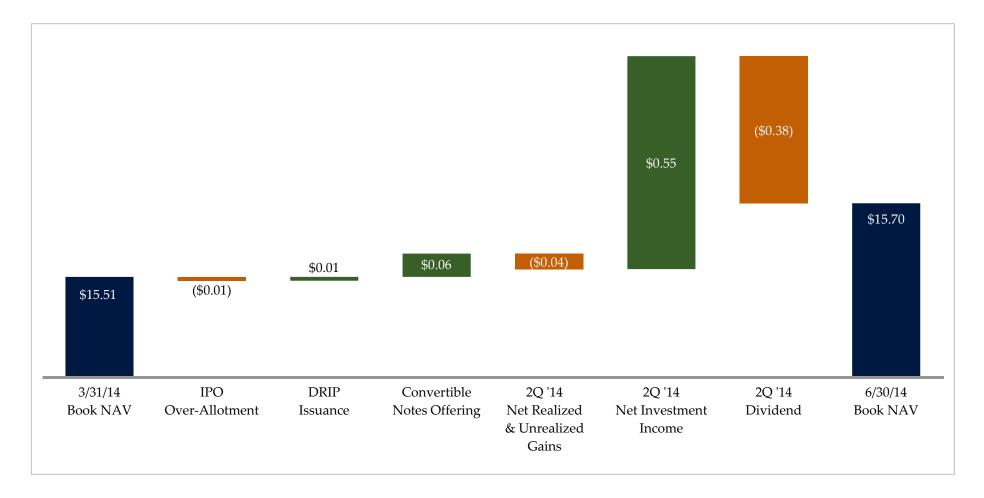
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Consistently earned dividend for over 2 years

## Net Asset Value Bridge

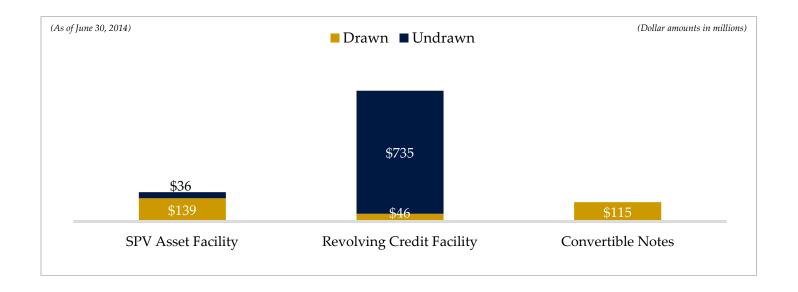
- April 2014 the underwriters fully exercised their over-allotment option of 1,050,000 shares of common stock from our IPO
- May 1, 2014 DRIP issuance of \$7.1 million
- June 10, 2014 Convertible notes offering of \$115.0 million principal amount



Note: Each net asset value per share impact is calculated based on total TSLX equity post each event divided by total shares outstanding post each event, less net asset value per share pre-event

# Liquidity and Liabilities Management

SI	V Asset Facility	Revolving Credit Facility	Convertible Notes			
Size:	\$175 million	\$781 million; uncommitted accordion feature can increase total size to \$956 million	Size:	\$115 million		
Revolving Period:	January 21, 2015	February 27, 2018	Maturity:	December 15, 2019		
Maturity Date:	January 21, 2021	February 27, 2019	Coupon:	4.50%		
Interest Rate:	CP + 225	LIBOR + 225	Interest Rate Swap Pricing <sup>(1)</sup> :	LIBOR + 252.9		
Undrawn Fee:	0.75%	0.375%	Conversion Price:	\$25.83		



<sup>(1)</sup> In connection with the offering of the convertible senior notes, the Company entered into an interest rate swap to continue to align the interest rates of our liabilities with our investment portfolio, which consists of predominately floating rate loans. As a result of the swap, our effective interest rate on the convertible senior notes is three-month LIBOR plus 252.9 basis points

Note: As of June 30, 2014, we had \$25 million immediately available to draw, and an additional \$11 million available to draw subject to assigning investments to our SPV

TSLX (NYSE)

## **Drivers of ROE**

Return on Assets

Prudent Use of Leverage

Expense Management

Positioned For NAV Growth

Weighted Average Interest Rate of Debt and Income Producing Securities	9.8%
Accelerated amortization of upfront fees (1)	1.0%
Total Yield	10.8%
Impact of Additional Fees <sup>(2)</sup>	0.9%
All-in Yield	11.7%
Cost of funds	(3.3%
Assumed Debt/Equity	0.60
Net Levered Return	16.7%
Management Fees (1.50% of Assets)	(2.4%)
Operating Expenses (0.76% of Assets)	(1.2%)
Levered Returns Before Incentive Fee	13.1%
Incentive Fee	(2.3%
Illustrative Net Levered ROE	10.8%

We believe we are generating a strong risk-adjusted return on equity in excess of our dividend

<sup>1)</sup> Assumes 2.5 year average life

<sup>2)</sup> The midpoint of the average of prepayment fees, syndication fees and other income, which includes amendment and syndication fees, dividend income and other income, over the last six quarters and the period ended 3/31/14 as a percentage of net earning assets

# Illustrative Net Levered ROE Throughout Cycles

	Illustrative Net Levered ROE												
			Debt to Equity           0.45x         0.50x         0.60x         0.65x         0.70x         0.75x         0.80x										
		0.45x											
	9.5%	7.4%	7.6%	7.9%	8.1%	8.2%	8.4%	8.6%					
	10.0%	8.0%	8.2%	8.6%	8.8%	8.9%	9.1%	9.3%					
р	10.5%	8.6%	8.8%	9.2%	9.4%	9.7%	9.9%	10.1%					
Yield	11.0%	9.2%	9.5%	9.9%	10.1%	10.4%	10.6%	10.8%					
All-in	11.7%	10.1%	10.3%	10.8%	11.1%	11.3%	11.6%	11.8%					
[A	12.0%	10.4%	10.7%	11.2%	11.5%	11.8%	12.0%	12.3%					
	12.5%	11.0%	11.3%	11.9%	12.2%	12.5%	12.7%	13.0%					
	13.0%	11.6%	11.9%	12.5%	12.9%	13.2%	13.5%	13.8%					

	Illustrative Net Levered ROE												
			Cost of Funds										
	_	2.75%	3.00%	3.30%	3.50%	3.75%	4.00%	4.25%					
	9.5%	8.2%	8.1%	7.9%	7.8%	7.7%	7.6%	7.5%					
	10.0%	8.9%	8.7%	8.6%	8.5%	8.4%	8.2%	8.1%					
ld	10.5%	9.5%	9.4%	9.2%	9.1%	9.0%	8.9%	8.8%					
Yield	11.0%	10.2%	10.1%	9.9%	9.8%	9.7%	9.6%	9.4%					
All-in	11.7%	11.1%	11.0%	10.8%	10.7%	10.6%	10.5%	10.4%					
A	12.0%	11.5%	11.4%	11.2%	11.1%	11.0%	10.9%	10.8%					
	12.5%	12.2%	12.0%	11.9%	11.8%	11.7%	11.5%	11.4%					
	13.0%	12.8%	12.7%	12.5%	12.4%	12.3%	12.2%	12.1%					

Notes: Analysis assumes no non-accruals. illustrative purposes only; not necessarily indicative of future returns

We believe our senior secured, floating rate portfolio and matched funding profile is well positioned for cycles

# Agenda

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II. TSL Company Overview and Market Opportunity

III. Investment Strategy and Portfolio Overview

IV. Financial Highlights & Return on Equity

V. TSL Core Principles and Current Investment Themes

### Our Drivers of ROE

Focus on
Asset-Level
Returns Per
Unit of Risk &
Direct
Originations
Capabilities



Prudent Use of Leverage



Expense Management

- ▶ Avoid taking capital structure, interest rate, and reinvestment risk
  - 99% senior secured portfolio
  - 98% of the debt portfolio is floating rate (5-year swap rate of 1.82%)
  - 99% of the debt portfolio has call protection (protects against yield compression and portfolio run-off)
- Direct originations capabilities and scale enables us to generate incremental revenues from our asset base
- Access to scaled liabilities
- Competitive cost of funds
- ▶ Focus on duration and flexibility
- ▶ Competitive fee structure
- Controlling other operating expenses

Note: Portfolio metrics by fair value as of 6/30/14. 5-Year Swap rate as of 9/24/14



Differentiated Risk-Adjusted Return on Equity

# **Economic Cycle Observations**

YEARS SINCE START OF CYCLE											
1	2	3	4	5	6	7	8	9	10	11	Change in S&P
1982	1983	1984	1985		1987	1988	1989	1990			+350%
1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	+450%
2002	2003	2004	2005	2006	2007	2008					+200%
2009	2010	2011	2012	2013	2014	?	?	?			+195% so far¹

(1) As of September 2014 Note Trough-to-Peak Ratio Source: Bloomberg

## TSL Portfolio Construction Disciplines and Current Investment Themes

## Portfolio Construction Disciplines

- 1 Cover the Downside
- 2 Pursue and Use Control
- 3 Source Away from Wall Street
- 4 Create Our Own Transactions
- 5 Leverage Our Resource Competitive Advantages

### **Current Investment Themes**

- Avoid risks that are asymmetrical to the downside (interest rate, individual credit selection)
- 2 Late-cycle-minded sector selection
- 3 Late cycle- minded capital structure selection
- Return of capital over an extra basis point / duration
- Focus on resource-intensive situations that require originations and underwriting capabilities